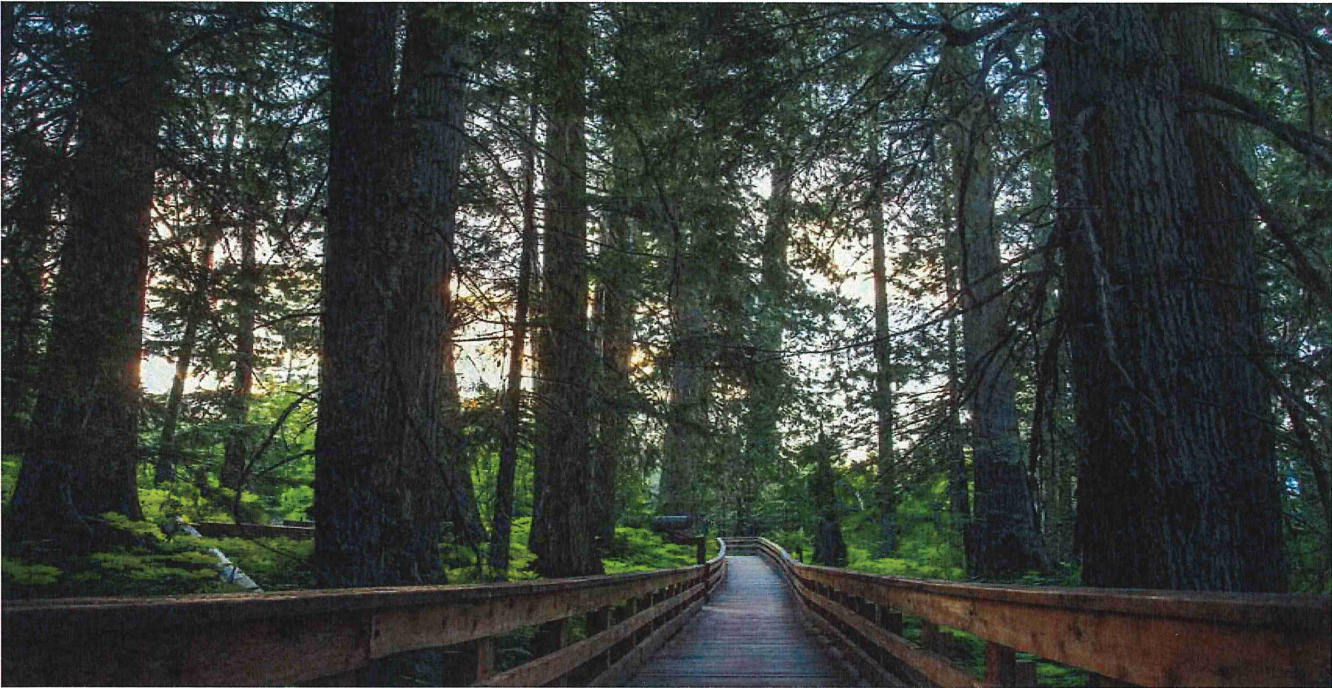


LHEIDLI T'ENNEH FIRST NATION
Prince George, BC



MULTI YEAR FINANCIAL PLAN

FOR THE PERIOD OF : 2026-27 TO 2030-31



**LHEIDLI T'ENNEH FIRST NATION
MULTI-YEAR FINANCIAL PLAN**

5 YEAR PROJECTION OF CASH REQUIREMENTS



	NOTE	2026-27	2027-28	2028-29	2029-30	2030-31
OPERATIONS						
REVENUE BY SOURCE AND SIGNIFICANT CATEGORY						
Indigenous Services Canada	1	2,106,118	2,211,424	2,321,995	2,438,095	2,560,000
First Nations Health Authority	2	774,533	851,987	937,185	1,030,904	1,133,994
Provincial Government	3	2,609,707	2,635,804	2,662,162	2,688,784	2,715,671
Directorate of Fisheries (DFO)	4	1,896,174	1,896,174	1,896,174	1,896,174	1,896,174
Property Taxes	5	83,000	83,000	83,000	83,000	83,000
Natural Resource Contractual & Admin, O&M, Rental Income Etc	6	4,742,228	5,453,563	5,998,919	6,598,811	7,258,692
Interest Income	7	607,838	626,073	644,855	664,201	684,127
Deferred Revenue	17	8,204,727	-	-	-	-
		21,024,326	13,758,025	14,544,291	15,399,969	16,331,659
EXPENSES BY PROGRAM AND SIGNIFICANT CATEGORY						
Administration		(7,599,857)	(7,979,850)	(8,219,245)	(8,465,823)	(8,719,797)
Chief and Council		(429,000)	(450,450)	(472,973)	(496,621)	(521,452)
Infrastructure Asset Management		(2,704,967)	(2,704,967)	(2,704,967)	(2,704,967)	(2,704,967)
Family Development Department		(542,622)	(558,901)	(575,668)	(592,938)	(610,726)
Lands Department		(841,316)	(866,556)	(892,552)	(919,329)	(946,909)
Social Assistance Department		(524,630)	(540,369)	(556,580)	(573,277)	(590,476)
Health Department		(944,673)	(973,014)	(1,002,204)	(1,032,270)	(1,063,238)
Capacity & Job Development		(601,295)	(619,334)	(637,914)	(657,051)	(676,763)
Fisheries Department		(853,246)	(878,843)	(905,209)	(932,365)	(960,336)
Housing Department		(1,504,696)	(1,549,837)	(1,596,332)	(1,644,222)	(1,693,548)
Natural Resource Department		(2,105,387)	(2,168,548)	(2,233,605)	(2,300,613)	(2,369,631)
Public Works - CIS		(610,267)	(628,575)	(647,433)	(666,856)	(686,861)
Education Department		(1,473,332)	(1,517,532)	(1,563,058)	(1,609,950)	(1,658,248)
		(20,735,288)	(21,436,775)	(22,007,738)	(22,596,281)	(23,202,953)
CASH SURPLUS (DEFICIT) FROM OPERATIONS		289,038	(7,678,750)	(7,463,447)	(7,196,312)	(6,871,294)
GOVERNMENT BUSINESS ENTITIES						
PROJECTED DIVIDENDS BY COMMERCIAL ENTITY						
FN Economic Development Corp.	8	244,046	251,367	258,908	266,676	274,676
FN Forestry Company	8	10,104,637	10,407,776	10,720,009	11,041,609	11,372,858
CASH SURPLUS (DEFICIT) FROM GBE'S		10,348,683	10,659,143	10,978,917	11,308,285	11,647,533
CAPITAL INVESTMENT AND FUNDING						
PROJECTED CAPITAL ACQUISITIONS BY PROGRAM						
Water System Upgrade	10	293,196.14	1,500,000.00	-	-	300,000.00
Fraser River Bridge Crossing	11	1,385,605.00	10,000,000.00	15,000,000.00	20,000,000.00	-
Subdivision Expansion	12	2,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00
Housing Units (10 units/year)	16	6,000,000.00	11,000,000.00	11,000,000.00	11,000,000.00	11,000,000.00
Fire Hall and Public works building - 925m2 Fire Hall and 418m2 Public works building	13	-	220,000.00	-	-	-
Assisted living facility (60 rooms) -apprx 6503m2	13	-	570,000.00	-	-	-
Replacement Costs- All Existing Assets	15	150,000.00	4,339,233.50	918,253.50	-	277,187.00
Ancient Forest/Chun T'oh Whudujut Enhancement Project	14	2,173,913.06	-	-	-	-
Multiplex / Learning facility -2000sq m	13	-	890,000.00	8,707,317.00	707,317.00	-
Center of Excellence for Children & Youth		160,000.00	-	-	-	-
Family Centre - CHRT 41		50,000.00	-	-	-	-
Community Waste Water		446,200.00	-	-	-	-
TOTAL PROJECTED CAPITAL ACQUISITIONS		12,658,914	29,519,234	36,625,571	32,707,317	12,577,187
PROJECTED CAPITAL FUNDING BY SOURCE						
Water System Upgrade (ISC)	10	293,196.14	1,500,000.00	-	-	300,000.00
Fraser River Bridge Crossing (Multiple)	11	1,385,605.00	10,000,000.00	15,000,000.00	20,000,000.00	-
Fire Hall and Public works building - 925m2 Fire Hall and 418m2 Public works building	13	-	220,000.00	-	-	-
Assisted living facility (60 rooms) -apprx 6503m2	13	-	570,000.00	-	-	-

LHEIDLI T'ENNEH FIRST NATION
MULTI-YEAR FINANCIAL PLAN
5 YEAR PROJECTION OF CASH REQUIREMENTS



	NOTE	2026-27	2027-28	2028-29	2029-30	2030-31
Multiplex / Learning facility -2000sq m	13	-	890,000.00	8,707,317.00	707,317.00	-
Ancient Forest/Chun T'oh Whudujut Enhancement Project	14	1,750,000.00	-	-	-	-
Subdivision Expansion	12	2,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00
Housing Units (10 Units/year)	16	5,484,707.00	11,000,000.00	11,000,000.00	11,000,000.00	11,000,000.00
TOTAL PROJECTED CAPITAL FUNDING		10,913,508	25,180,000	35,707,317	32,707,317	12,300,000
CASH SURPLUS (DEFICIT) FROM CAPITAL INVESTMENT		-1,745,406	-4,339,234	-918,254	0	-277,187
CASH FLOW FROM FINANCING						
ADDITIONAL DEBT		-	-	-	-	-
CMHC SUBSIDIES		60,000	60,000	60,000	60,000	60,000
DEBT PRINCIPAL REPAYMENT		(278,000)	(218,000)	(158,000)	(98,000)	(38,000)
CASH SURPLUS (DEFICIT) FROM FINANCING		(218,000)	(158,000)	(98,000)	(38,000)	22,000
TOTAL CASH SURPLUS (DEFICIT)		8,674,314	(1,516,841)	2,499,217	4,073,973	4,521,053
CASH AND CASH EQUIVALENTS						
GENERAL, unrestricted						
Opening Balance		16,769,260	25,443,574	23,926,734	26,425,951	30,499,924
Transfers In (Out)		-	-	-	-	-
Annual Cash Surplus (Deficit)		8,674,314	(1,516,841)	2,499,217	4,073,973	4,521,053
CASH AND CASH EQUIVALENTS, END OF YEAR		25,443,574	23,926,734	26,425,951	30,499,924	35,020,976

Director - Finance & Comp.

Executive Director

Councilor

Councilor

Councilor

Councilor

Councilor

Councilor

Councilor

Councilor

Chief Councilor

This Multi Year Financial Plan has been prepared and submitted to Chief & Council for approval as on Mar 13, 2026.