



**LHEIDLI T'ENNEH FIRST NATION
MULTI YEAR FINANCIAL PLAN
2025-26 TO 2029-30**



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LHEIDLI T'ENNEH FIRST NATION
 MULTI-YEAR FINANCIAL PLAN
 5 YEAR PROJECTION OF CASH REQUIREMENTS



	NOTE	2025-26	2026-27	2027-28	2028-29	2029-30
OPERATIONS						
REVENUE BY SOURCE AND SIGNIFICANT CATEGORY						
Indigenous Services Canada	1	1,876,044	1,876,044	1,876,044	1,876,044	1,876,044
First Nations Health Authority	2	664,003	500,000	500,000	500,000	500,000
Provincial Government	3	4,673,196	4,673,196	4,673,196	4,673,196	4,673,196
Directorate of Fisheries (DFO)	4	1,813,835	1,250,000	800,000	800,000	800,000
Property Taxes	5	83,000	83,000	83,000	83,000	83,000
Natural Resource Contractual & Admin, O&M, Rental Income etc	6	3,570,380	4,105,937	4,516,531	4,968,184	5,465,002
Interest Income	7	514,000	529,420	545,303	561,662	578,512
		<u>13,194,458</u>	<u>13,017,597</u>	<u>12,994,073</u>	<u>13,462,085</u>	<u>13,975,754</u>
EXPENSES BY PROGRAM AND SIGNIFICANT CATEGORY						
Administration		(4,991,045)	(5,240,598)	(5,397,815)	(5,559,750)	(5,726,542)
Chief and Council		(461,527)	(484,603)	(508,833)	(534,275)	(560,989)
Infrastructure Asset Management - O & M		(2,220,483)	(320,125)	(519,000)	(394,500)	(394,500)
Family Development Department		(608,045)	(626,286)	(645,075)	(664,427)	(684,360)
Lands Department		(434,840)	(447,885)	(461,322)	(475,161)	(489,416)
Social Assistance Department		(438,300)	(451,449)	(464,992)	(478,942)	(493,310)
Health Department		(730,048)	(751,949)	(774,508)	(797,743)	(821,675)
Capacity & Job Development		(366,463)	(377,457)	(388,781)	(400,444)	(412,457)
Fisheries Department		(1,839,099)	(800,000)	(800,000)	(800,000)	(800,000)
Housing Department		(1,976,885)	(2,036,192)	(2,097,278)	(2,160,196)	(2,225,002)
Natural Resource Department		(1,352,507)	(1,393,082)	(1,434,874)	(1,477,921)	(1,522,258)
Community Infrastructure Services/Public Works		(869,533)	(895,619)	(922,487)	(950,162)	(978,667)
Education Department		(1,604,789)	(1,652,933)	(1,702,521)	(1,753,596)	(1,806,204)
		<u>(17,893,563)</u>	<u>(15,478,177)</u>	<u>(16,117,485)</u>	<u>(16,447,117)</u>	<u>(16,915,381)</u>
CASH SURPLUS (DEFICIT) FROM OPERATIONS		(4,699,105)	(2,460,580)	(3,123,412)	(2,985,031)	(2,939,627)
GOVERNMENT BUSINESS ENTITIES						
PROJECTED DIVIDENDS BY COMMERCIAL ENTITY						
FN Economic Development Corp.	7	305,824	314,999	324,449	334,183	344,208
FN Forestry Company	8	4,635,000	4,774,050	4,917,272	5,064,790	5,216,733
CASH SURPLUS (DEFICIT) FROM GBE'S		4,940,824	5,089,049	5,241,721	5,398,972	5,560,941
CAPITAL INVESTMENT AND FUNDING						
PROJECTED CAPITAL ACQUISITIONS BY PROGRAM						
Community Waste Water System	9	3,100,000.00	-	-	-	-
Water System Upgrade	10	-	1,500,000.00	-	-	300,000.00
Fraser River Bridge Crossing	11	2,000,000.00	10,000,000.00	15,000,000.00	20,000,000.00	-
Subdivision (11 lots/year required)	12	2,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00
Housing Units (32 Units- 380 to 1800 sft)		3,640,000.00	3,640,000.00	3,640,000.00	3,640,000.00	3,640,000.00
Fire Hall and Public works building - 925m2 Fire Hall and 418m2 Public works building	13	-	220,000.00	-	-	-
Assisted living facility (60 rooms) -apprx 6503m2	13	-	570,000.00	-	-	-
Replacement Costs- All Existing Assets	14	150,000.00	4,339,233.50	918,253.50	-	277,187.00
Information Technologies		80,000.00	30,000.00	50,000.00	120,000.00	245,000.00
Ancient Forest/Chun T'oh Whudujut Enhancement Project		8,423,043.00	4,000,000.00	-	-	-
Multiplex / Learning facility -2000sq m	15	-	120,000.00	890,000.00	8,707,317.00	707,317.00
Center of Excellence for Children & Youth	16	647,000.00	-	-	-	-
TOTAL PROJECTED CAPITAL ACQUISITIONS		20,040,043	25,419,234	21,498,254	33,467,317	6,169,504
PROJECTED CAPITAL FUNDING BY SOURCE						
Settlement Fund						
INAC :						
Community Waste Water System		6,237,907.32	-	-	-	-
Water System Upgrade		734,013.00	-	-	-	300,000.00
Fraser River Bridge Crossing		2,000,000.00	10,000,000.00	15,000,000.00	20,000,000.00	-
Fire Hall and Public works building - 925m2 Fire Hall and 418m2 Public works building		-	220,000.00	-	-	-
Assisted living facility (60 rooms) -apprx 6503m2		-	570,000.00	-	-	-
Multiplex / Learning facility -2000sq m		120,000.00	890,000.00	8,707,317.00	707,317.00	-

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NOTE	2025-26	2026-27	2027-28	2028-29	2029-30
Ancient Forest/Chun T'oh Whudujut Enhancement Project	3,750,000.00	3,750,000.00	-	-	-
Subdivision (11 lots required)	2,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00
Housing Units (32 Units- 380 to 1800 sft)	7,878,000.00	2,580,000.00	2,580,000.00	2,580,000.00	2,600,000.00
	22,719,920	19,010,000	27,287,317	24,287,317	3,900,000
CASH SURPLUS (DEFICIT) FROM CAPITAL INVESTMENT	2,679,877	-6,409,234	5,789,064	-9,180,000	-2,269,504
CASH FLOW FROM FINANCING					
ADDITIONAL DEBT	-	-	-	-	-
CMHC SUBSIDIES	70,892	136,892	202,892	268,892	334,892
DEBT PRINCIPAL REPAYMENT	(343,000)	(434,000)	(525,000)	(616,000)	(707,000)
CASH SURPLUS (DEFICIT) FROM FINANCING	(272,108)	(297,108)	(322,108)	(347,108)	(372,108)
TOTAL CASH SURPLUS (DEFICIT)	2,649,488	(4,077,873)	7,585,263	(7,113,167)	(20,298)
CASH AND CASH EQUIVALENTS					
GENERAL, unrestricted					
Opening Balance	26,978,190	29,627,678	25,549,806	33,135,069	26,021,902
Transfers In (Out)	-	-	-	-	-
Annual Cash Surplus (Deficit)	2,649,488	(4,077,873)	7,585,263	(7,113,167)	(20,298)
CASH AND CASH EQUIVALENTS, END OF YEAR	29,627,678	25,549,806	33,135,069	26,021,902	26,001,604



 Finance Manager



 Executive Director



 Councilor



 Councilor



 Councilor

 Councilor



 Councilor

 Councilor



 Chief Councilor

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NOTES TO THE MULTI-YEAR FINANCIAL PLAN



Note #	Description
1	ISC Funding for Band's Various programs. ISC O&M funds for Infrastructure Asset Management is included within ISC funding
2	First Nation Health Authority yearly funding for Health Department Operating Expenses
3	Provincial agreement & funding for Forestry , BC Gaming, PGNEATA and other general grants and contributions
4	DFO funding for various Fisheries programs including Chilko Restoraton
5	Property Taxes from Province, BC Hydro, BC Telephone Co, Enbridge & Pembina Pipeline
6	Various NR contractual, Other Administrative including housing Rental Income, contribution from PGNAETA (Capacity Dev), Four Pillars Foundation (CPAM), FNSEC (Education), LTN Contracting (Education)
7	Contribution from Economic Development department (estimated as per Ec Dev's fiscal budget)
8	Forestry Income from Canfor agreement funnelled through Tano T'enneh
9	Community Waste Water System funding is approved and construction started in June 2024
10	Water System Upgrade design funding is approved and design has started.
11	Discussion for Design funding is ongoing with ISC-BC & Ottawa, MOTI, Enbridge
12	Subdivision (11 lots required)-according to Housing Department's application
13	These items are identified in 10 year capital plan. Funding sources are unidentified at this time. Needs Direction.
14	Combines 5.6M for HAF and 12.6M from OSR, ISC and CMHC combined for multiplex
15	These data is derived from Enterprise Asset Management system of LTFN, based on condition assessment conducted in 2022.
16	Center of Excellence for Children & Youth - next phase of feseability will start when Province instructs

Note#3	FCRSA	3,500,000.00
	NR -Pipeline Benefit	300,000.00
	Capacity Dev -PGNAETA	125,000.00
	Workforce Connector	220,000.00
	BC Gaming	528,196.00
		4,673,196.00

Note#6	NR -	871,500
	Housing	256,000
	Cap. Dev	-
	Lands	-
	CPAM - Four Pillars	600,000
	Education - FNSEC	90,000
	Education - LTN Cont.	60,000
	Rental	197,880
	NIPD/NDTR	200,000
	Elders	95,000
	Others	1,200,000
		3,570,380

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NOTES TO THE MULTI-YEAR FINANCIAL PLAN



Note# 14 : Asset Replacement Costs

Asset Class	2025-26	2026-27	2027-28	2028-29	2029-30
Fleet	150,000.00	47,600.00	-	-	-
Housing	-	1,927,237.50	410,000.00	-	277,187.00
Park	-	151,200.00	-	-	-
Buildings	-	2,213,196.00	508,253.50	-	-
Roads	-	-	-	-	-
Water	-	-	-	-	-
Total	150,000.00	4,339,233.50	918,253.50	-	277,187.00