



**LHEIDLI T'ENNEH FIRST NATION
MULTI YEAR FINANCIAL PLAN
2024-25 TO 2028-29**



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LHEIDLI T'ENNEH FIRST NATION
MULTI-YEAR FINANCIAL PLAN
5 YEAR PROJECTION OF CASH REQUIREMENTS



	NOTE	2024-25	2025-26	2026-27	2027-28	2028-29
OPERATIONS						
REVENUE BY SOURCE AND SIGNIFICANT CATEGORY						
Indigenous Services Canada	1	1,876,044	1,876,044	1,876,044	1,876,044	1,876,044
First Nations Health Authority	2	900,000	500,000	500,000	500,000	500,000
Provincial Government	3	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Directorate of Fisheries (DFO)	4	1,900,000	800,000	800,000	800,000	800,000
Property Taxes	5	83,000	83,000	83,000	83,000	83,000
Economic Development , Natural Resource Contractual & Admin, O&M, Rental Income Etc	6	5,703,209	6,558,690	7,214,559	7,936,015	8,729,617
Interest Income	7	231,750	238,703	245,864	253,239	260,837
		<u>16,694,003</u>	<u>16,056,437</u>	<u>16,719,467</u>	<u>17,448,299</u>	<u>18,249,498</u>
EXPENSES BY PROGRAM AND SIGNIFICANT CATEGORY						
Administration		(4,826,299)	(4,971,088)	(5,120,220)	(5,273,827)	(5,432,042)
Chief and Council		(219,000)	(219,000)	(219,000)	(219,000)	(219,000)
Infrastructure Asset Management		(300,000)	(320,125)	(519,000)	(394,500)	(394,500)
Family Development Department		(592,025)	(609,786)	(628,079)	(646,922)	(666,329)
Lands Department		(510,950)	(526,279)	(542,067)	(558,329)	(575,079)
Social Assistance Department		(335,167)	(345,222)	(355,579)	(366,246)	(377,233)
Economic Development Department		(963,906)	(992,823)	(1,022,608)	(1,053,286)	(1,084,885)
Health Department		(1,239,867)	(1,277,063)	(1,315,375)	(1,354,836)	(1,395,481)
Job Development-PGNAETA& LNG		(287,263)	(295,881)	(304,757)	(313,900)	(323,317)
Fisheries Department		(2,017,133)	(800,000)	(800,000)	(800,000)	(800,000)
Housing Department		(1,141,399)	(1,175,640)	(1,210,910)	(1,247,237)	(1,284,654)
Natural Resource Department		(1,178,702)	(1,214,063)	(1,250,485)	(1,288,000)	(1,326,639)
Public Works		(484,054)	(498,576)	(513,533)	(528,939)	(544,807)
Education Department		(1,312,149)	(1,351,513)	(1,392,059)	(1,433,821)	(1,476,835)
		<u>(15,407,913)</u>	<u>(14,597,059)</u>	<u>(15,193,672)</u>	<u>(15,478,842)</u>	<u>(15,900,802)</u>
CASH SURPLUS (DEFICIT) FROM OPERATIONS		1,286,090	1,459,378	1,525,795	1,969,457	2,348,695
GOVERNMENT BUSINESS ENTITIES						
PROJECTED DIVIDENDS BY COMMERCIAL ENTITY						
FN Economic Development Corp.		103,000	106,090	109,273	112,551	115,927
FN Forestry Company	8	4,635,000	4,774,050	4,917,272	5,064,790	5,216,733
CASH SURPLUS (DEFICIT) FROM GBE'S		4,738,000	4,880,140	5,026,544	5,177,341	5,332,661
CAPITAL INVESTMENT AND FUNDING						
PROJECTED CAPITAL ACQUISITIONS BY PROGRAM						
Community Waste Water System	9	6,237,907.32	-	-	-	-
Water System Upgrade	10	734,013.00	1,500,000.00	-	-	300,000.00
Fraser River Bridge Crossing	11	2,000,000.00	10,000,000.00	15,000,000.00	20,000,000.00	-
Subdivision (11 lots required)	12	2,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00
Housing Units (32 Units- 380 to 1800 sft)		3,640,000.00	3,640,000.00	3,640,000.00	3,640,000.00	3,640,000.00
Fire Hall and Public works building - 925m2 Fire Hall and 418m2 Public works building	13	-	220,000.00	-	-	-
Assisted living facility (60 rooms) -apprx 6503m2	13	-	570,000.00	-	-	-
Replacement Costs- All Existing Assets	14	4,348,633.50	965,854.00	-	277,187.00	-
IT		165,102.88	80,000.00	50,000.00	120,000.00	245,000.00
Ancient Forest/Chun T'oh Whudujut Enhancement Project		5,167,631.97	4,000,000.00	-	-	-
Multiplex / Learning facility -2000sq m	13	120,000.00	890,000.00	8,707,317.00	707,317.00	-
TOTAL PROJECTED CAPITAL ACQUISITIONS		24,413,289	22,865,854	28,397,317	25,744,504	5,185,000
PROJECTED CAPITAL FUNDING BY SOURCE						
Settlement Fund						
INAC :						
Community Waste Water System		6,237,907.32	-	-	-	-
Water System Upgrade		734,013.00	-	-	-	300,000.00
Fraser River Bridge Crossing		2,000,000.00	10,000,000.00	15,000,000.00	20,000,000.00	-
Fire Hall and Public works building - 925m2 Fire Hall and 418m2 Public works building		-	220,000.00	-	-	-
Assisted living facility (60 rooms) -apprx 6503m2		-	570,000.00	-	-	-

LHEIDLI T'ENNEH FIRST NATION
 MULTI-YEAR FINANCIAL PLAN
 5 YEAR PROJECTION OF CASH REQUIREMENTS



	NOTE	2024-25	2025-26	2026-27	2027-28	2028-29
Multiplex / Learning facility -2000sq m		120,000.00	890,000.00	8,707,317.00	707,317.00	-
Ancient Forest/Chun T'oh Whudujut Enhancement Project		3,750,000.00	3,750,000.00	-	-	-
Subdivision (11 lots required)		2,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00	1,000,000.00
Housing Units (32 Units- 380 to 1800 sft)		7,878,000.00	2,580,000.00	2,580,000.00	2,580,000.00	2,600,000.00
		22,719,920	19,010,000	27,287,317	24,287,317	3,900,000
CASH SURPLUS (DEFICIT) FROM CAPITAL INVESTMENT		-1,693,368	-3,855,854	-1,110,000	-1,457,187	-1,285,000
CASH FLOW FROM FINANCING						
ADDITIONAL DEBT	13	-	-	-	-	-
CMHC SUBSIDIES	14	180,000	246,000	312,000	378,000	444,000
DEBT PRINCIPAL REPAYMENT	15	(343,000)	(434,000)	(525,000)	(616,000)	(707,000)
CASH SURPLUS (DEFICIT) FROM FINANCING		(163,000)	(188,000)	(213,000)	(238,000)	(263,000)
TOTAL CASH SURPLUS (DEFICIT)		4,167,721	2,295,664	5,229,339	5,451,610	6,133,356
CASH AND CASH EQUIVALENTS						
GENERAL, unrestricted						
Opening Balance		15,406,309	19,574,030	21,869,694	27,099,034	32,550,644
Transfers In (Out)		-	-	-	-	-
Annual Cash Surplus (Deficit)		4,167,721	2,295,664	5,229,339	5,451,610	6,133,356
CASH AND CASH EQUIVALENTS, END OF YEAR		19,574,030	21,869,694	27,099,034	32,550,644	38,684,000



 Finance Manager



 Councilor



 Councilor



 Executive Director



 Councilor



 Councilor



 Councilor



 Councilor



 Chief Councilor

LHEIDLI T'ENNEH FIRST NATION

NOTES TO THE MULTI-YEAR FINANCIAL PLAN



Note #	Description
1	ISC Funding for Band's Various programs
1 (a)	ISC O&M funds for Infrastructure Asset Management is included within ISC funding
2	First Nation Health Authority yearly funding for Health Department Operating Expenses
3	Provincial agreement & funding for Forestry , BC Gaming and other general
4	DFO funding for various Fisheries programs
5	Property Taxes from Province, BC Hydro, BC Telephone Co, Enbridge & Pembina Pipeline
6	Various Economic Development contractual, Other Administrative including housing Rental Income
6(a)	Ancient Forest Enhancement project. Total funding \$7.8 Million and Band would contribute \$1 Million, however, as of now, we do not have certainty on the project expenditure.
6(b)	Over the period of 3 Years
7	Interest Income for investment in GIC & Premium Investment Account
8	Forestry Income from Canfor agreement funnelled through Tano T'enneh
9	Community Waste Water System funding is approved and expected to begin construction in June 2024
10	Water System Upgrade design funding is approved and design has started.
11	Discussion for Design funding is ongoing with ISC-BC & Ottawa, MOTI, Enbridge
12	Subdivision (11 lots required)
13	These items are identified in 10 year capital plan. Funding sources are unidentified at this time. Needs Direction. O
14	Combines 5.6M for HAF and 12.6M from OSR, ISC and CMHC combined for multiplex
15	These data is derived from Enterprise Asset Management system of LTFN, based on condition assessment conducted in 2022. Council needs to identify the sources. If these replacements are not made, then there is chances of major failure of assets and Level of Service can not be met.

Asset Replacement Costs

Asset Class	2024-25	2025-26	2026-27	2027-28
Fleet	57,000.00	47,600.00		
Housing	1,927,237.50	410,000.00		277,187.00
Park	151,200.00			
Buildings	2,213,196.00	508,253.50		
Roads	-	-	-	-
Water	-	-	-	-
Total	4,348,633.50	965,853.50	-	277,187.00